ID	Name	Finish	Sept 2005	Milestone Status	Explanation									
			Finish Date (Baseline)			2005	20	006	20	07	2008	200	2010	2011
791	Publish DON IT Policy Guidance for FY07 Expenditures	9/2006							9/20	006				
92	Identified services provided by DON web capabilities	9/2006						•	9/20	006				
93	Complete draft revised DON portfolio management policy	9/2006						•	9/2	006				
94	Air Force	TBD												
95	ACES Automated Civil Engineer System	11/2008	11/2008					∇			$\dot{\parallel}$	\supset		
96	Key Milestones:	11/2008	11/2008							abla	\vdash	\supset		
97	Increment: OPS Modernization: Field ACES OPS Module	10/2007	10/2005											
98	FOC	10/2007	10/2005	2 - Not Met	Beta test delay due to technical issue with COTS solution; negotiating implementation date with vendor; replanned for OCT 2007.		\wedge				10/2007			
99	Increment: Phase 1 Modernization: Field Project Mgmt & Real Property Modernization	5/2008	11/2007											
00	FOC	5/2008	11/2007	5 - Slipped	ACES PM/RP/HM/PR/FD delays result from reallocation of resources to implement Real Property Information Requirements (RPIR) to comply with BMMP mandate. Remaining modernization activities slipped to meet RPIR implementation deadlines in FY06 and FY07.					<	5/	/2008		
01	Increment: Phase 2 Modernization: Housing Management, Personnel and Readiness Modules	11/2008	5/2008		·						111111	п		
302	FOC	11/2008	5/2008	5 - Slipped	ACES PM/RP/HM/PR/FD delays result from reallocation of resources to implement Real Property Information Requirements (RPIR) to comply with BMMP mandate. Remaining modernization activities slipped to meet RPIR implementation deadlines in FY06 and FY07						√ nm	1 1/	2008	
303	Increment: Phase 3 Modernization: Fire Department Module	11/2008	11/2008											
04	FOC	11/2008	11/2008	3 - On Track								11/	2008	
)5	Legacy Systems migrating to ACES	6/2006	6/2006											
06	IWIMS	6/2006	6/2006					♦ 6	/2006					
07	AETC ADLS AETC Advanced Distributed Learning System	9/2012	7/2004				111)11				(
80	Key Milestones:	9/2012	7/2004				00)0		anjana		dummun.			(
9	IOC	7/2004	7/2004	1 - Met		2004								
10	Reach 500,000 users and 150 courses	9/2006		3 - On Track				•	9/20	006				
11	Improved report writing Capability - reduce report costs by 75%	9/2006		3 - On Track				•	9/20	006				
12	Upgraded help desk and software	9/2007		3 - On Track							9/2007			
13	Interface ADLS with OASD/P&R Object Repository Phase I. Supports	9/2008		3 - On Track						•		9/200)8	
14	eGov transformation initiative. Interface ADLS with OASD/P&R Object Repository Phase II. Supports	9/2009		3 - On Track							Ĭ		9/2009	
	eGov transformation initiative.												9/2009	
5	Upgrade hardware and software	9/2010		3 - On Track									•	9/201
6	Interface ADLS with OASD/P&R Object Repository Phase III. Supports eGov transformation initiative.	9/2011		3 - On Track										
17	Learning Management System software refresh	9/2012		3 - On Track										
18	AFIR&I Air Force Information Reliability & Integration Action Plan	11/2016	11/2016					∇			1			
19	Key Milestones:	11/2016	11/2016					∇						
20	Increment: Increment 1	7/2013	7/2013											
21	Maintain Reliable Budgetary Accounting Information to Support an Unqualified Audit Opinion on the Statement of Budgetary Resources. (Incr 1): Request Internal Validation;(Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3): Audit Opinion Received	7/2010	7/2010	3 - On Track									. ↓	7/2010
22	Maintain Reliable Cost Information for Air Force Programs to Support an Unqualified Audit Opinion on the Statement of Net Cost. (Increment 1): Request Internal Validation; (Increment 2): Air Force Management Assertion to OSD/IG; (Increment 3):	7/2013	7/2013	3 - On Track										
23	Maintain Reliable Information for all Air Force Assets and Liabilities to Support an Unqualified Audit Opinion on the Balance Sheet. (Incr 1): Request Internal Validation; (Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3) Audit Opinion Received	7/2013	7/2013	3 - On Track										

ID	Name	Finish	Sept 2005	Milestone Status	Explanation			•				
			Finish Date (Baseline)			2005	2006	2007	2008 2	009 2	2010	2011
824	Increment: Increment 2	4/2014	4/2014									F
325	Maintain Reliable Budgetary Accounting Information to Support an Unqualified Audit Opinion on the Statement of Budgetary Resources.(Incr 1): Request Internal Validation; (Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3): Audit Opinion Received	4/2011	4/2011	3 - On Track								♦ 4
26	Maintain Reliable Cost Information for Air Force Programs to Support an Unqualified Audit Opinion on the Statement of Net Cost. (Increment 1): Request Internal Validation; (Increment 2): Air Force Management Assertion to OSD/IG; (Increment 3):	4/2014	4/2014	3 - On Track								
27	Maintain Reliable Information for all Air Force Assets and Liabilities to Support an Unqualified Audit Opinion on the Balance Sheet. (Incr 1): Request Internal Validation; (Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3) Audit Opinion Received	4/2014	4/2014	3 - On Track								
28	Increment: Increment 3	11/2016	11/2016					:				
329	Fixed Asset Accounting Capability and AFAA review of capital lease reporting	6/2006		3 - On Track			6/2					
330	Military Equipment (ME) modified assertion package	12/2006		3 - On Track			•	12/2006				
331	Audit ME baseline	9/2007		3 - On Track				•	9/2007			
32	Audit fund balance with Treasury	12/2007	116	3 - On Track				•	12/2007			
333	Maintain Reliable Budgetary Accounting Information to Support an Unqualified Audit Opinion on the Statement of Budgetary Resources.(Incr 1): Request Internal Validation; (Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3): Audit Opinion Received	11/2013	11/2013	3 - On Track								
34	Maintain Reliable Cost Information for Air Force Programs to Support an Unqualified Audit Opinion on the Statement of Net Cost. (Increment 1): Request Internal Validation; (Increment 2): Air Force Management Assertion to OSD/IG; (Increment 3):	11/2016	11/2016	3 - On Track								
35	Maintain Reliable Information for all Air Force Assets and Liabilities to Support an Unqualified Audit Opinion on the Balance Sheet. (Incr 1): Request Internal Validation; (Incr 2): Air Force Management Assertion to OSD/IG; (Incr 3) Audit Opinion Received	11/2016	11/2016	3 - On Track								
336	AFRISS Air Force Recruiting Information Support System	11/2007	11/2007									
37	Key Milestones:	11/2007	11/2007					Ť				
38	Milestone A	8/1998	8/1998	1 - Met				Ť				
39	Milestone B	12/1998	12/1998	1 - Met								
40	Milestone C	2/1999	2/1999	1 - Met								
41	IOC	6/1999	6/1999	1 - Met								
42	Automate GoANG.com/Live Chat	6/2006					♦ 6/2	006				
43	Update/Correct ANG user info/mgmt tools	6/2006					6/2	006				
44	Correct data mgmt of chaplain applicants/MEPS, automate leads processing, implement cost based analyzer, db upgrade and replication	12/2006						12/2006				
345	FOC	11/2007	11/2007	3 - On Track				\wedge	11/2007			
346	DEAMS-AF Defense Enterprise Accounting Management System - Air Force	9/2010	9/2010									
347	Key Milestones:	3/2009	3/2009							\supset		
48	Increment: Inc 1 USTRANSCOM	2/2008	2/2008						\supset			
19	Complete AoA		1/2005	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
50	Milestone A		4/2005	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
1	Milestone B		1/2007	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
2	Milestone C		9/2007	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
3	IOC		9/2007	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
54	FOC		2/2008	6 - Deleted	Duplicate milestone found under USTRANSCOM DEAMS.							
55	Increment: Inc 2 (USAF)	3/2009	3/2009			П г	-			\neg		

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation							
			(Baseline)			2005	2006	2007	2008	2009	2010	20
856	Award System Integrator Contract	1/2006		1 - Met			1/2006					
857	Complete blueprinting (Fit-Gap)	6/2006		3 - On Track			6 /2					
858	Migrate partial ASIFICS functionality to DEAMS	10/2006		3 - On Track				10/2006				
859	Milestone A	1/2007	1/2007	3 - On Track			<	1/2007	'			
860	Milestone B	2/2008	2/2008	3 - On Track					2/2008			
861	Milestone C	3/2009	3/2009	3 - On Track						3/200	9	
862	IOC	3/2009	3/2009	3 - On Track						3/200	09	
863	Legacy Systems migrating to DEAMS	9/2010	9/2010									
864	ABSS	3/2009	3/2009							3/2009	9	
865	ASIFICS	10/2006	10/2006					10/2006				
866	BARS	9/2010	9/2010								\Diamond	9/20
867	CPAS	12/2004	12/2004	1 - Met		12/2004					Ť	
868	FMS	9/2007	9/2007			1		\Diamond	9/2007			
869	GAFS	9/2010	9/2010			1					\Diamond	9/20
870	GAFS-R	9/2010	9/2010								- Y	9/2
871	IAPS	9/2010	9/2010			1						9/20
872	TFMS-M	9/2007	9/2007			1		\wedge	9/2007		_ ~	
873	EBS Enterprise Business System	9/2008	9/2008				-					
874	Key Milestones:	9/2008	9/2008									
875	Milestone A	9/1999	9/1999	1 - Met		-						
876	Milestone B	2/2000	2/2000	1 - Met		-						
877	Milestone C	10/2002	10/2002	1 - Met		-						
878	IOC	4/2004	4/2004	1 - Met		_						
879	Establish EDM Infrastructure	7/2005	7/2005	1 - Met			\					
880	CWE Rollout to AFRL	172000	2/2006	6 - Deleted	Reporting overly detailed; milestones restated for clarity;		Je3					
000	OWE NOROUL TO ALL INE		2/2000	0 - Deleted	Consolidated milestones created							
881	Enterprise Planning & Pgming Syst		8/2006	6 - Deleted	Reporting overly detailed; milestones restated for clarity; Consolidated milestones created							
882	COTS S&T Project Portfolio Mgt Syst		2/2007	6 - Deleted	Reporting overly detailed; milestones restated for clarity; Consolidated milestones created							
883	Q1FY06 Release	12/2005		1 - Met	Consolidated minosterios er dated	1 📥	12/2005					
884	Q2FY06 Release	3/2006		3 - On Track		1	3/200	:)6				
885	Q3FY06 Release	6/2006		3 - On Track		1	6 /2	1				
886	Q4FY06 Release	9/2006		3 - On Track		1	E 🔻 .	9/2006				
887	Q1FY07 Release	12/2006		3 - On Track		1		12/200	6			
888	FOC	9/2008	9/2008	3 - On Track		1		1		9/2008		
889	Legacy systems migrating to EBS	9/2008	3/2007						Ť			
890	Agreements	3/2007	3/2007			$+$ $^{\top}$		3/200				
891	APDP Tracking	9/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC		<	. ~	9/2007			
892	C2S2	9/2007	1/2007	5 - Slipped	targeted SEP08) EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC		<		9/2007			
902	Dine.	2/2027	2/2007		targeted SEP08)							
893	DiDS	3/2007	3/2007			1		3/200	U <i>1</i>			
894	DTTIS	10/2006	10/2006				\Diamond	10/2006				
895	G2	11/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)			NITTE TO STATE OF THE STATE OF				
896	HE-PERS	9/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)		<		9/2007			
897	HQ P&P	2/2006	2/2006		,	1 /	2/2006					

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation						
898	HR2K		(Baseline) 1/2007	6 - Deleted	EBS was in planning as of Sep ETP; updated legacy	2005	2006	2007	2008 2009	2010	2011
030	TINZIN		1/2007	0 - Deleteu	migrations reflect dependence on program milestones (FOC targeted SEP08)						
899	HR-DEVS	9/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)			\(\)	9/2007		
900	HWIS	3/2007	3/2007			1		<>> 3/200)7		
901	IR&D	8/2005	8/2005	1 - Met			8/2005	ľ			
902	Jiffy	3/2007	3/2007			1 ~		3/200)7		
903	LMS	9/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)			\)	9/2007		
904	Mentoring	9/2007	1/2007	5 - Slipped	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)			\	9/2007		
905	Oz-SBIR	3/2007	3/2007		,			3/200)7		
906	PA	8/2005	3/2007	1 - Met			8/2)05	\Diamond			
907	Contrak	3/2007	3/2007			1		× 3/200	07		
908	PTI	8/2005	8/2005	1 - Met			8/2005	ľ			
909	RCDB	9/2006	2/2006	2 - Not Met	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)			9/2006			
910	Tech Web	8/2005	8/2005	1 - Met			8/2005				
911	Vocus	8/2005	8/2005	1 - Met			8/2005				
912	Warfighter	9/2006	2/2006	2 - Not Met	EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)		\(\frac{1}{2} \ldots \)	9/2006			
913	Web Project Room	12/2005	3/2007		EBS was in planning as of Sep ETP; updated legacy migrations reflect dependence on program milestones (FOC targeted SEP08)		2/200	5 🔷			
914	WURMS	3/2007	3/2007					3/200)7		
915	ASTARS	9/2008							9/2008		
916	iSMART	9/2008							9/2008		
917	Publications	9/2008							9/2008		
918	SBS	9/2008							9/2008		
919	TRTS	9/2008							9/2008		
920	APRS	6/2007						6 /2	2007		
921	ECSS Expeditionary Combat Support System	TBD	9/2013								
922	Key Milestones:	9/2012	9/2012								
923	Milestone A	8/2005	8/2005	1 - Met			8/2005				
924	Milestone B	9/2008	12/2007	5 - Slipped	Slipped due to protest of COTS award			<	9/2008		
925	Milestone C	9/2009	10/2008	5 - Slipped	System Config and Demo to include config and developmental test, ops assessment				♦	9/2009	^ ^
926	IOC	6/2011	3/2011	5 - Slipped	Phased implementation Capability incl successful demo of end to end AF log chain to "Sustain the Force". Interoperability and Ops testing and Eval and Full Rate Production						\bigcirc
927	FOC	9/2012	9/2012	3 - On Track	Successful global operation of end to end AF log chain capability to "Sustain the Force"						
928	Legacy Systems migrating to ECSS-IL	TBD	9/2013		Capability to Cubicilitation Close	1					=
929	615 OPL	9/2011				1			`		4
930	A&S	9/2010	9/2010			1					9/2010
931	ABS		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system	1				~	
932	ACFTD	9/2011			migrations are still in the planning stages						4
933	ACITS	9/2011				1					
934	ACTS	9/2011				1					
		1	1	1		1	3 =			1	- I

ID	Name		Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	2006	2007	2008	2009	2010	201
936		AES	9/2011	(Baseline)			2005	12006	2007	2008	12009	12010	1201
937		AFEMS-C	TBD										
938		AFEMS-U	9/2010				1						9/201
39		AFERS	9/2011	9/2011								_	
40		AFLSW	9/2011				1						
41		AFM SDW	9/2011				1						
42		AFPS	9/2011	9/2011									
43		AFRL SOLUTIONS WEBSITE	9/2011				-						
14		AIMS	9/2011										
45		AIRCAT	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
46		AIRWAVE	9/2011										
47		AISFINV	9/2010									•	9/201
18		AITS	9/2010									•	9/20
9		ALMSS	9/2011	9/2011									
0		ALSDS	9/2011										
1		AMARC-MIS(ABS3)	9/2010									•	9/20
2		AMC READINESS DRIVERS	9/2009								•	9/2009	
3		AMCS	9/2010									•	9/20
4		AMMO-WEB	9/2010	9/2010								\Diamond	9/20
5		AMREP	9/2011				1					Ť	
6		AMST	9/2011				1						
7		AMTS	9/2010										9/20
8		ANNUALLEAVE	9/2011				1					Y	
9		AOTS	9/2009				1					9/2009	
0		API	9/2010	9/2010			1				•		9/20
1		APLS	9/2010				1					X	9/20
2		APPLICATIONXTENDER	9/2008				1				9/2008	_	
3		APRS	9/2010				-						9/20
4		APS	9/2009	9/2009			-				\wedge	9/2009	-
5		APTS	9/2011	0,200			-					3/2003	
3		APTS	9/2011				-						
,		ASAP	9/2010				-					_	0/20
3		ASIFP FOR GFM	TBD				-					_	9/20
9		ASIMIS	TBD										
)		ASM	9/2008							_	0/2022		
1		ASMS	3/2000	9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages					9/2008		
2		ASSAT	9/2009	9/2009		J	1				\Diamond	9/2009	
3		ASTS	9/2011								· ·		
4		ATACS	9/2011										
5		ATICS	9/2010				1						9/20
6		ATIMS	9/2008							_	9/2008		
7		ATOMS		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
'8		ATOS		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system							
9		ATS	9/2011			migrations are still in the planning stages	1						
0		AUTO202	9/2011				1						
31		AUTOCRIB	9/2011	-			-						

Congressional Report ETP, Appendix J: Key Milestone Plan

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation		lee:	I.a	las:	Tana -	laa:-	1
982	AVCOM	9/2010	(Baseline)	-		2005	2006	2007	2008	2009	2010	201 9/20 1
983	AVCOM	9/2010				+					Y	9/20
984	B-1 ETO	9/2008				-				9/2008	_	3,20
985	B-2 TIFCMLIB	9/2010				-				3/2000		9/20
986	BACKORDER BURNDOWN	9/2011				-					_	3/20
987	BART	9/2011				-						
988	BASES	9/2011	9/2011			-						
89	BASICS	9/2010	0,2011			-						9/20
90	BBRAMS	TBD				-					_	3/20
91	BBT	9/2010				-						9/20
92	BEST	9/2009				-					0/2000	9/20
93	BITS IBRC	9/2011	9/2011			-					9/2009	
93	BMSS	9/2011	3/2011			-						0/20
95	BRAZING DB	9/2010				-					•	9/20
96	BSI+	9/2011				-						0/20
96 97	C-130 IMIS	9/2010				-					•	9/20
98	C2DB	9/2009				-				_	0/2000	
98	C2DB C2Remedy	9/2009	9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system	-				-	9/2009	
	CZRemedy		9/2010	0 - Deleted	migrations are still in the planning stages							
00	C5 CREEPER	9/2010									•	9/20
01	C5 CUMULATIVEMICAPTOOL	9/2011						ĺ				
02	C5 ISE BY BRANCH	9/2010									•	9/20
03	C5 MIMS	9/2010						ĺ			•	9/20
04	C5 OPEN BA	9/2011										
05	C5 PARTSIMPACT	9/2011										
06	C5 PDM CANN	9/2008						ĺ	•	9/2008		
07	C5 PROD PARTS BY IM	9/2010									•	9/20
08	C5 PROD PARTS REV	9/2010				1		ĺ			•	9/20
09	C5 RSP	9/2010				1					•	9/20
10	C5 SURGE	9/2010				1					i ě	9/20
11	C5 TOP 100	9/2010				1					ě	9/20
12	C17 SETS	9/2011				1					Ť	
13	C53	9/2010									•	9/20
14	CAMS-FM/G081	9/2011	9/2011								Ť	
)15	CANS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system							
016	CARS	9/2011	9/2013		migrations are still in the planning stages Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
)17	CAS 2.0	9/2011				-						
18	CAV II	TBD				-						
)19	CCS	9/2011	9/2011			-						
020	CD	5,25.1	9/2008	6 - Deleted	ECSS Blueprinting is in progress and legacy system	-						
			0,2000		migrations are still in the planning stages							
)21	CDRV			6 - Deleted	Duplicate legacy.							
22	CDRV	9/2011										
23	CEMS/D042A	9/2010									•	9/20
24	CEMS/D042B	9/2010									•	9/20
25	CEMS/D042C	9/2011										
26	CEMS/D042D	9/2010									•	9/20
)27	CEMS/D042E	9/2010	1			1					Ă	9/20

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation					Tanan	10010	
028	CEMS/D042F	9/2010	(Baseline)			2005	2006	2007	2008	2009	2010	201 9/201
029	CEMS/D042G	9/2010										9/201
030	CERC (D039)	9/2009				-					9/2009	, 0,20.
031	CETADS CWA	9/2011									3/2003	
32	CIDS	9/2010	9/2010									^9/20 1
33	CIMS	9/2011	0,000			-						/5/20
34	CITOMS	9/2010	9/2010									9/20 1
35	CLASS	9/2011	0,000									/3/20
36	CMOS	9/2010	9/2010								_	9/20
37	CMPG IS	9/2011	0,000								\ \	/ 3/20
38	CMTS	9/2010										9/20
39	COCKPIT	9/2011) 3/20
0	COINS	9/2010	9/2010								_	\ 0/20·
1	COMMITMENTS VS. ACTUALS	9/2011	0,20.0			-					\ \	9/20 ⁻
2	COPA	9/2009	9/2009								9/2000	
3	CPPM	3,2003	9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system						9/2009	
			0,20.0	0 20.0.00	migrations are still in the planning stages							
4	CPTS	9/2011										
5	CSIS	9/2010	9/2010								<	> 9/20
6	CSSAT	9/2011										
7	CSWS DE	9/2009								•	9/2009	
8	D3I	9/2011										
9	DAILY DIRECT AND INDIRECT MATERIAL	9/2011										
50	DAILY MICAP	9/2011										
51	DARCY	9/2009								•	9/2009	
2	DCAPES-LOGFAC	9/2009								•	9/2009	
53	DCAST	9/2011										
4	DDWG	9/2010									4	9/20
55	DEPOT STOCK EFF	9/2010									ď	9/20
56	DESTRAP	9/2011									Ť	
7	DIAMONDS	9/2011										
58	DMAPS	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
9	DMAPS_DOC-SCAN	9/2008				1			•	9/2008		
0	DMAPS-ABOM	9/2011				1						
1	DMAPS-AFMCIE-CPBM			6 - Deleted	No longer tracked as a DoD system.							
2	DMAPS-DIFMS	9/2011										
3	DMAPSIE	9/2011										
4	DMAPSIE-CONEN	9/2011										
5	DMAPSIE-DDSS	9/2011										
6	DMAPSIE-EIG	9/2011										
7	DMAPSIE-FITS	9/2011										
8	DMAPSIE-JOST	9/2010				1					_	9/20
9	DMAPSIE-RSCS	9/2011				1						
70	DMAPSIE-SPGS	9/2011										
71	DMAPS-NIMMS	9/2011				-						
2	DMAPS-TAAS	9/2011				-						
3	DMAWG	9/2011				-						
4	DMCODB	9/2011	-			-						

Congressional Report ETP, Appendix J: Key Milestone Plan

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation						
	21/22		(Baseline)	ļ		2005	2006	2007	2008	2009	2010 20
075	DMCS	9/2010									9/20
076	DM-HMMS			6 - Deleted	No longer tracked as a DoD system.						
77	DMIDM	9/2011									
)78	DMMSS	9/2010	9/2010								
)79	DMSI	9/2011	9/2011								
080	DMSMS	9/2010									9/20
81	DMWPCS	9/2011									
82	DPEM	9/2011									
83	DPEMDB	9/2011									
84	DPS	9/2011									
85	DRAFT	9/2011									
86	DRILS	9/2011									
87	DRIS	9/2010	9/2010								
88	E3-IDM	9/2011									Ť
89	EAGLE EMAP	9/2011				1					
90	EAGLE ETIMS	9/2010									9/20
91	EAGLE IRIS	9/2010									9/20
92	EAGLE RSAF DREAMS TWO	9/2011									· ·
93	EB WELDING DB	9/2011									
94	ECC	9/2011				-					
95	EDATS	9/2010									a 9/20
96	EGATE	TBD				-					Y 1
97	EHMDRC	9/2011									
98	EIP	9/2010				-					9/20
099	EMOC	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award						3/20
100	EMPLOYEEDB	9/2011									
01	ENGRDOC	9/2010									9/20
02	EPM	9/2009								•	9/2009
03	EPS	9/2011	9/2011								
04	ESDS	9/2010									9/20
05	ETIMS	9/2011									
06	ETMR	9/2011									
07	ETOL	9/2011									
08	ETOMS	9/2011									
09	ETRAK	TBD									
10	E-WCD	9/2011				1					
11	EXPRESS	9/2011	9/2011			1					
12	F/A-22 IMIS	9/2011									
13	F-15 ACI DATABASE	9/2011									
14	F-15 AUTO AFTO FORM 3	9/2010				1					a 9/20
15	F-15 AUTO AFTO FORM 238	9/2010									9/20
16	F-15 CIP	9/2009				-					9/2009
17	F15 IMIS	9/2011				-					
- 1	F16TCG	9/2011				-					
18		9/2010				-					9/20
						1					
18 19 20	F202 FACILITIESDB	9/2008				-			_	9/2008	3/20

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	2006	2007	2008	2009	2010	2011
1122	FAS	9/2010	(Baseline) 9/2010			2005	12006	12007	12006	12009	12010	9/2010
1123	FCS	9/2011									~	
124	FEM	9/2011	9/2010									> .
125	FEMWEB	9/2011									\r	
126	FHATS	9/2011										
127	FIABS	9/2010	9/2010								\wedge	9/2010
128	FILENET	9/2010										9/2010
129		9/2011										
130		9/2011										
131		9/2010										9/2010
132	G050 DRAIR	9/2011									_	
133		TBD										
134		9/2010	9/2010									9/2010
135			9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							0.20.0
136	GOLD	9/2010			migrations are still in the planning stages						•	9/2010
137	GWC	9/2011										
138	HD	9/2011										
139	HEAT TREAT FURNACE DB	9/2011										
140	HEAT TREAT POS DB	9/2011										
141	HMMS	9/2010	9/2010								\wedge	9/2010
142	I&SSS	9/2010	9/2010								· ·	9/2010
143	ICAT	9/2010									×	9/2010
144	ICATS	9/2011									_	
145	ICBM MDC		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
146	ICS	9/2010	9/2010		mg-anato and annual planning anger						\Diamond	9/2010
147	IDIM	9/2010	9/2010									9/2010
148	IES	9/2011									~	
149	IETMS	9/2011										
150	IFFR FORM390	9/2010									•	9/2010
151	IIMS	9/2011									· ·	
152	ILDS		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
153	ILS-S	9/2011	9/2011									
154	ILS-S-SATS	9/2010									•	9/2010
155	IMACS	9/2011	9/2011									
156	IMCS	9/2010	9/2010								\wedge	9/2010
157	IMDB/MRISF	9/2011										
158	IMDS	9/2011										
159	IMDS-CDB	9/2011										
160			9/2009	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
161		9/2010									•	9/2010
162		9/2011	9/2011									
163	INSTOR	9/2010	9/2010								\Diamond	9/2010
164	INSURANCE / STOCKAGE STATUS	9/2010									•	9/2010
165	I-POMX	9/2011										
166	IRD	9/2009	9/2009							\Diamond	9/2009	
167	IRIS			6 - Deleted	Duplicate legacy system.					Ť		
168	IRIS	9/2010										9/2010

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation			1				
1169	ISSUED MATERIAL	9/2010	(Baseline)			2005	2006	2007	2008	2009	2010	2011 9/2010
1170	ITS (2)	9/2011	9/2011			-					_	3/2010
1171	JCALS	9/2008	0/2011			-				9/2008		
1172	J-CAPS	9/2011								9/2006		
1173	JEDMICS	9/2011										
1174	JENISS	9/2010				-						0/2047
1175	JIMIS	9/2011				-					•	9/2010
1176	JOPMS	9/2011	9/2011									
1177	JRAMS	9/2011	3/2011									
1178	KDSS	9/2011	9/2013		Logacy system migrations are dependent on ECSS program							
1176	ND33	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
1179	KINNEXUS	9/2011										
180	LABMET	9/2011										
181	LABOR	9/2011				1						
182	LART	9/2011				1						
1183	LASAR	9/2010				1					•	9/2010
1184	LDM	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award	1						
185	LDMS	9/2011	9/2011			1						
186	LGFNOTES1	9/2010									•	9/2010
187	LIN (FORMERLY CIRF)	9/2011										
188	LIR	9/2011				1						
189	LMDB	9/2011										
190	LMDS	9/2010	9/2010			1					\Diamond	9/2010
1191	LOGCAT-C	TBD										
1192	LOGCAT-U	TBD										
1193	LOGISTICS WEB FORMS PROCESSOR	9/2010									•	9/2010
1194	LOGMOD	TBD									Ť	
195	LTE METRICS	9/2011										
1196	LWS	9/2011										
197	LWT	9/2011										
198	MABIFA	9/2010										9/2010
199	MABSM	9/2011	9/2011								· ·	
200	MAEP BUDGET DB	9/2010										9/2010
201	MAINT. STAMP TRACKING	9/2010									T X	9/2010
202	MANOEB	9/2011				1						
1203	MART	9/2011				1						
1204	MAS - HD	9/2010				1						9/2010
1205	MATERIAL	9/2011				1					•	
1206	MCIP	9/2011				1						
1207	MCPS	9/2011	9/2011			1						
208	MCS	9/2010				1					_	9/2010
209	MDL	9/2011				-						
210	MDSS (OC-ALC)	9/2009				-				_	9/2009	
211	MDSS (OO-ALC)	9/2009				1				X	9/2009	
212	MDSS (WR-ALC)	9/2011				1					3,200	
213	MERLIN	9/2011	9/2011			1						
214	MFRS	0,2011	9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system							
1215	MICAP (D165B)	9/2011			migrations are still in the planning stages	1						

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation							
1010	NIOAD ODADEO FOTIMATED DEL VEDVO (TEC	0/00::	(Baseline)			2005	2006	2007	2008	2009	2010	2011
1216	MICAP SPARES ESTIMATED DELIVERY DATES	9/2011									^	
217	MICAS	9/2010	9/2010								Y Y	9/2010
218	MICS	9/2010	9/2010									9/2010
219		9/2010	9/2010								\Diamond	9/2010
220	MISTR	9/2011	9/2011									
221	MLS	9/2010									•	9/2010
222	MMDS	9/2010									•	9/2010
223		9/2011										
224	MPCS	9/2011										
225	MPE	9/2011	9/2011									
226	MPS	9/2011	9/2011									
27	MRDCS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
28	MRRB	9/2011										
29	MSAT	9/2011										
30	MTS	9/2011										
31	MUSIC	9/2011										
32	MWAS	9/2010	9/2010								\wedge	9/201
33	MWMS		9/2009	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
34	MWPCS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system							
35	MWR	9/2010			migrations are still in the planning stages							9/201
36	NCMR	9/2010									X	9/201
37	NIMACS	9/2010									X	9/201
38	NITS	9/2010									X	9/201
39	OC-ALC-INFOGATE	TBD									_	1
40	OC-CMD202	9/2008								9/2008		
41	OC-FD_WIP	9/2011								0,2000		
42		9/2011										
43	OC-ITSMIRROR	9/2011										
44		9/2011										
45	OC-LPS	9/2011										
46	OC-MVT	9/2011										
47	OC-OWO	9/2011										
48	OC-PMST	9/2011				-						
40 49	OC-PRIST OC-PST										_	0/004
		9/2010				_					•	9/201
50	OC-SKIL	9/2011				4						
251	ODS	9/2011				4						
252	OGDEN PDMSS EXT	9/2011	0/0011			_						
253	OGDEN PDMSS WEB	9/2011	9/2011									
254		9/2011										
255	ONBASE	9/2010									•	9/201
:56	ORA	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
257	OSOFAS	9/2008							•	9/2008		
58	OWRMR		9/2009	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
59	OZ-SPA	9/2008			, 5 5				•	9/2008		
260	PACK PROBE	9/2010		1					•			9/2010
261	PACSS	9/2011				1					*	

D	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	Lanna	10007	Lanca	10000	10040	
262	PAD	9/2011	(Baseline)			2005	2006	2007	2008	2009	2010	201
263	PADS	9/2011	9/2013			_						
64	PAFM	9/2009				-					9/2009	
65	PAMS	9/2008	9/2008						\wedge	9/2008	0,2000	
66	PARIS/SELDI	9/2010								1		9/20
67	PARTNERSHIPS	9/2010				-					X	9/20
68	PARTS CONSTRAINT REVIEW	9/2010									X	9/20
9	PASPO	9/2011									_	0,20
0	PCINVENTORY	9/2010										9/20
1	PCMS	9/2011									_	
2	PDCT	9/2010										9/20
3	PDM MICAPS	9/2011									_	1
1	PDMSS	9/2011	9/2011									
5	PDMSS WEB	9/2011	9/2011			\dashv						
5	PIDS II	9/2011				\dashv						
7	PIECS	9/2010	9/2010			\dashv						9/20
\dashv	PLASMA SPRAY DB	9/2011									~	
9	PLASS	9/2010										9/20
5	PM/CCAT	9/2010									X	9/20
\dashv	PMDS II	9/2010				-					X	9/20
۲	PNSSRS	9/2010				-					X	9/2
3	POMX	9/2011	9/2011			-						
1	POSYS	9/2011				-						
5	PPAS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
6	PPRDB	9/2011			mg.a.o.o are our mane planning daged							
7	PRPS	9/2010									•	9/20
3	PRS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
9	PTOWS	9/2011										
0	PWPS		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
1	QIMMS	TBD			mgrations are still in the planning stages							
2	R&PC	9/2008							•	9/2008		
3	RAM/TMRS	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award				·			
4	RAMP		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
5	RAMPOD	9/2011	9/2011									
6	RAVE	9/2010									•	9/20
7	RCAS		9/2011	6 - Deleted	Legacy system subsumed by legacy WSMIS-RCAS.							
3	RDS	9/2010				7					•	9/20
9	RECON	9/2010									ě	9/20
ס	REMIS	9/2011	9/2013		Legacy system migrations are dependent on ECSS program milestones; program slipped due to protest of COTS award							
П	REPAIR AMC_AMSC DB	9/2011			and the second s	1						
2	RESISTANCE WELDING DB	9/2011				1						
3	RFM (D357)	9/2009				1				•	9/2009	
1	RID	9/2010									•	9/20
5	RIS		9/2009	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages						ľ	
6	RMS	9/2010	9/2010									9/20

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	2000	2007	12000	2000	2010	0044
1307	ROBBACK/CANNABALIZATION PROGRAM	9/2010	(Baseline)			2005	2006	2007	2008	2009	2010	2011 9/2010
1308	RSPD	9/2010									X	9/2010
1309	RSSL	9/2010	9/2010									9/2010
310			9/2009	6 - Deleted	ECSS Blueprinting is in progress and legacy system							0,20.0
					migrations are still in the planning stages							
311	SACS	9/2010	9/2010								\Diamond	9/2010
312	SAM		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
313	SAMIS	9/2010			migrations are still in the planning stages							9/2010
314	SAMS		9/2013	6 - Deleted	ECSS Blueprinting is in progress and legacy system						_	
0.4.5	OATODO (MOSO)	0/0040	0/0040		migrations are still in the planning stages						_	
315	SATODS (W002)	9/2010	9/2010								Y	9/2010
316	SATOOL	9/2010									T	9/2010
317	SATS	9/2010	9/2010								\Diamond	9/2010
318	SAV		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
319	SBSS/ILS-S		9/2011	6 - Deleted	ECSS Blueprinting is in progress and legacy system							
					migrations are still in the planning stages							
320	SCC	9/2010									•	9/2010
321	SCHEDULEWATCH	9/2010									•	9/2010
322	SCRBD	9/2009								•	9/2009	
323	SCS	9/2011	9/2011									
324	SHEETMETAL	9/2011										
325	SIGNINOUT	TBD										
326	SIRS	9/2009	9/2009							\Diamond	9/2009	
327	SIS	9/2010	9/2010							Ť	\Diamond	9/2010
328	SLED	9/2011									Ť	
329	SMAG	9/2011										
330	SMAG B/O	9/2010										9/2010
331	SMAG CHART GENERATOR	9/2010									×	9/2010
332	SMAG IESE	9/2010									X	9/2010
333	SMAG SE	9/2010									X	9/2010
334	SMAG SE/SOR	9/2010									X	9/2010
335	SMART	9/2010				_					X	9/2010
336	SMIS	TBD										3,20.0
337	SNUD	9/2011	9/2011									
338	SORAP	9/2011	3/2011			_						
339	SPIRES	9/2010										0/0040
											•	9/2010
340		9/2011									_	
341	SRMA	9/2010									•	9/2010
342		9/2011	0/5511									
343	SSRAC	9/2011	9/2011									
344	SSSC		9/2010	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages							
345	SST	9/2010			5 mine are am are planning stages						•	9/2010
346	SUPPLYCHAIN-EMT	9/2011									•	
347	SURGE	9/2011										
348	SURGETRAK	9/2010										9/2010
349	SUSPENSE	9/2011				_						
350	SUSTAIN	9/2010				_						9/2010
351	TABBS	9/2009	9/2009							^	0/2000	3/2010
352		9/2008	9/2009							9/2008	9/2009	

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	2000	2007	Innon Innon	10040	loo
353	TCM	9/2011	(Baseline)			2005	2006	2007	2008 2009	2010	20
54	TF39 CWA		9/2013	6 - Deleted	ECSS Blueprinting is in progress and legacy system migrations are still in the planning stages						
55	TIMEBITE	9/2011			mg-anatic and animatic promising angles						
56	TMACS	9/2011									
57	TOOL DESIGN PROJECT MANAGEMENT	9/2010								4	9/20
58	TRACKER (D087T)	9/2010									9/20
59	TRAX	9/2010									9/20
0	TSC	9/2011	9/2011								
31	ULTIMATE	9/2011									
32	UPSINFOSYS	9/2010								4	9/20
3	VARD	9/2011									
64	WAPDS	9/2009	9/2009							9/2009	
35	WARRS	9/2010	9/2010			1					9/20
66	WEBINQ	9/2010				1					9/20
67	WEBREQ	9/2010				-					9/20
68	WISCRS	9/2010				1					9/20
69	WLCMP	9/2011				-					720
70	WMER	9/2008	9/2008			-			9/2008		
71	WR CTOR	9/2010	9/2010			-			3,2000		9/20
72	WR IDM	9/2011	0/2010			-				\ \	7 3120
73	WR MHF	9/2008				-			9/2008		
74	WR RFID	9/2011				-			9/2000		
75	WRPF	9/2011				-					
76	WSMIS (D087W)	9/2011	9/2011			-					
77	WSMIS-PPAS	9/2011	9/2011			-					
78	WSMIS-PRS	9/2011				-					
79	WSMIS-RAM					-					
		9/2011				_					
80	WSMIS-RCAS	9/2011									
31	WSMIS-REALM	9/2011									
32	WSMIS-SAM	9/2011									
33	WSMIS-SAV	9/2011				_					
34	WTS	9/2010								•	9/20
35	YMIC	9/2010								,	9/20
86	YPVO	9/2009							1	9/2009	
87	EESOH-MIS Enterprise Environmental Safety and Occupational Health Management Information System	9/2008	12/2007				1 1				
88	Key Milestones:	1/2007	1/2007					7			
89	Increment: Version 1.1 (Hazmat)	6/2005	6/2005			1 ~	Y	,			
90	FOC	6/2005	6/2005	1 - Met			03				
91	Increment: Version 1.2 (Cleanup)	1/2006	12/2005			~					
92	FOC	1/2006	12/2005	2 - Not Met	Previously undocumented rqmts and some migration/testing issues; Replanned for 01/06		1/2006				
3	Increment: Version 1.3 (HazWaste)	9/2006	9/2006		issues, replailied for 01/00	-					
94	FOC	9/2006	9/2006	3 - On Track		-	♦ 9/	/2006			
95	Increment: Version 1.4 (Air) APIMS RpI	1/2007	1/2007			-	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
96	FOC	1/2007	1/2007	3 - On Track		-	1 1	> 1/2007			
97	Legacy Systems migrating to EESOH-MIS	9/2008	12/2007	2 2		-		/ .,2001			

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation		
1398	AF-EMIS	6/2007	(Baseline) 12/2006	5 - Slipped	Previously undocumented rqmts and some migration/testing	2005	2006 2007 2008 2009 2010 2011
.000	A Line	0/2007	12/2000	о спрред	issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		6/2007
399	AFRIMS	6/2006	3/2006	5 - Slipped	Previously undocumented rqmts and some migration/testing	-	6/2006
					issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		
400	AirCop		11/2006	6 - Deleted	Previously undocumented ramts and some migration/testing issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		
401	APIMS	6/2008	11/2006	5 - Slipped	Previously undocumented rqmts and some migration/testing issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		6/2008
402	AQUTS		11/2006	6 - Deleted	Previously undocumented rqmts and some migration/testing issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		
403	ENTRAC		12/2007	6 - Deleted	- cycles and the cycles are the cycles and the cycles are the cycl		
1404	HAZCOM	2/2007	9/2006	5 - Slipped	Previously undocumented rqmts and some migration/testing issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		2/2007
405	HMMS	9/2008	9/2007	5 - Slipped	Previously undocumented rqmts and some migration/testing issues; Replanned for 01/06. Slippages in program milestone(s) normally result in slippages in planned legacy system migrations.		9/2008
1406	HOMER	9/2007	9/2007				
407	SMART	12/2006	12/2006				
408	WITS	9/2007	9/2007				
1409	ELR Enterprise Lean Re-Engineering	TBD	5/2008				
410	Key Milestones:	TBD	5/2008				
411	Increment: OS Command and Control	TBD	12/2007				
412	Value Stream Analysis	12/2004	12/2004	1 - Met		12/2004	
413	ID critical processes	4/2004	4/2004	1 - Met		4	
414	Implement improvements incrementally, AF-wide	TBD	6/2005	2 - Not Met	Change of sponsorship/process champion in progress; new plan will be established when new process champion is appointed.	\hat{\alpha}_{\text{num}}	
415	Initiate RIEs	TBD	5/2005	2 - Not Met	Change of sponsorship/process champion in progress; new plan will be established when new process champion is appointed.	\hat{\lambda}_{	
	Complete RIEs	4/2007	4/2007	4 - At Risk	Change of sponsorship/process champion in progress; new plan will be established when new process champion is appointed.		
416					Change of sponsorship/process champion in progress; new		
417	Complete AF-wide incremental changes	12/2007	12/2007	4 - At Risk	plan will be established when new process champion is appointed.		
417	Complete AF-wide incremental changes Increment: Deployment Management	TBD	12/2007 6/2007		plan will be established when new process champion is		
417 418 419				4 - At Risk	plan will be established when new process champion is	4	
417 418 419 420	Increment: Deployment Management	TBD	6/2007		plan will be established when new process champion is	4	
417 418 419 420 421	Increment: Deployment Management ID critical processes	TBD 4/2004	6/2007 4/2004	1 - Met	plan will be established when new process champion is	4 04 11/2004	
417 418 419 420 421	Increment: Deployment Management ID critical processes Value Stream Analysis	TBD 4/2004 6/2004	6/2007 4/2004 6/2004	1 - Met 1 - Met	plan will be established when new process champion is		
417 418 419 420 421 422	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs	TBD 4/2004 6/2004 11/2004	6/2007 4/2004 6/2004 11/2004	1 - Met 1 - Met 1 - Met	plan will be established when new process champion is appointed.		
417 418 419 420	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs Implement improvements incrementally, AF-wide	TBD 4/2004 6/2004 11/2004 TBD	6/2007 4/2004 6/2004 11/2004	1 - Met 1 - Met 1 - Met	plan will be established when new process champion is appointed.		6/2006 ♦ 6/2007
417 418 419 420 421 422 423 424	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs Implement improvements incrementally, AF-wide Deployment Readiness IOC	TBD 4/2004 6/2004 11/2004 TBD 6/2006	6/2007 4/2004 6/2004 11/2004	1 - Met 1 - Met 1 - Met	plan will be established when new process champion is appointed.		♦ 6/2006
417 418 419 420 421 422 423 424 425	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs Implement improvements incrementally, AF-wide Deployment Readiness IOC Deployment Readiness FOC	TBD 4/2004 6/2004 11/2004 TBD 6/2006 6/2007	6/2007 4/2004 6/2004 11/2004 12/2004	1 - Met 1 - Met 1 - Met 2 - Not Met	plan will be established when new process champion is appointed.		6/2006 ♦ 6/2007
417 418 419 420 421 422 423	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs Implement improvements incrementally, AF-wide Deployment Readiness IOC Deployment Readiness FOC Complete RIEs	TBD 4/2004 6/2004 11/2004 TBD 6/2006 6/2007 10/2006	6/2007 4/2004 6/2004 11/2004 12/2004	1 - Met 1 - Met 1 - Met 2 - Not Met	plan will be established when new process champion is appointed.		 ♠ 6/2006 ♠ 6/2007 ♦ 6/2007
417 418 419 420 421 422 423 424 425 426	Increment: Deployment Management ID critical processes Value Stream Analysis Initiate RIEs Implement improvements incrementally, AF-wide Deployment Readiness IOC Deployment Readiness FOC Complete RIEs Complete AF-wide incremental changes	TBD 4/2004 6/2004 11/2004 TBD 6/2006 6/2007 10/2006 6/2007	6/2007 4/2004 6/2004 11/2004 12/2004 10/2006 6/2007	1 - Met 1 - Met 1 - Met 2 - Not Met	plan will be established when new process champion is appointed.		◆ 6/2006 ◆ 6/2007 ◆ 10/2006

D N	Name	Finish	Sept 2005	Milestone Status	Explanation								
			Finish Date (Baseline)			2005	2	006	2007	2008	2009	2010	201
30	Initiate RIEs	4/2005	4/2005	1 - Met									1_0
1	Implement improvements incrementally, AF-wide	TBD	5/2005	2 - Not Met	Replanning in progress to coordinate with AFSO21 initiative	ĬÒ.		Ī					.]
2	Full Spectrum Threat Response IOC	9/2006				1		•	9/2006				1
3	Complete RIEs	3/2007	3/2007	3 - On Track				Ť	3/200	7			
4	Complete AF-wide incremental changes	5/2007	5/2007	3 - On Track						007			
5	Increment: Spiral 2 OS 5 Critical Processes for Re-engineering	8/2008	5/2008			(井						
3	ID critical processes	10/2005	10/2005	1 - Met		١ ,	() 10	/2005					
7	Value Stream Analysis	1/2006	11/2005	1 - Met	3 day VSA with CIPT Senior Working Group held 17-19 Januar			1/2006					
3	Initiate RIEs	3/2006	3/2006	3 - On Track				> 3/2006	: 5				
9	Implement improvements incrementally, AF-wide	5/2006	5/2006	4 - At Risk	Replanning in progress to coordinate with AFSO21 initiative		- 1	5/20	06				
)	Complete AF-wide incremental changes	5/2008	5/2008	3 - On Track				~			08		
	Complete RIEs	2/2008	2/2008	3 - On Track						2/2008			
2	FOC - Full Spectrum Threat Response	8/2008								^	8/2008		
3	ETIMS Enhanced Technical Information Management System	TBD	3/2010				_		:	<u> </u>	1		1
	Key Milestones:	3/2010	3/2010			ĺŤ			:	:	:		1
,	Increment: Spiral 1	10/2006	10/2006			ĺČ	_					~	
;	Complete AoA	6/2005	6/2005	1 - Met		1 Ă	6/200	• ×					
1	Milestone B	11/2005	11/2005	2 - Not Met	ETIMS is undergoing full program review to determine best cost effective technical solution	~		1/2005					
	Milestone C	4/2006	4/2006	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution		<	4/200	6				
	IOC	4/2006	4/2006	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution		<	4/200	6				
)	Deploy Spiral 1	10/2006	10/2006	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution			\Diamond	10/2006				
	Increment: Spiral 2	10/2008	10/2008					[
2	Spiral 2 requirements and design	2/2007	2/2007	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution			•	2/2007	,			
3	Spiral 2 development, test, and deploy	10/2008	10/2008	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution					\Diamond	10/2008		
4	Increment: Spiral 3	3/2010	3/2010										
5	Spiral 3 requirements and design	6/2008	6/2008	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution					♦ 6/2	800	ľ	
3	FOC	9/2009	9/2009	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution						\Diamond	9/2009	
7	Spiral 3 development, test, and deployment	9/2009	9/2009	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution						\Diamond	9/2009	
	Sustainment	3/2010	3/2010	4 - At Risk	ETIMS is undergoing full program review to determine best cost effective technical solution							3/201	0
9	Legacy Systems migrating to ETIMS	TBD	9/2009										
	AFTOX	TBD	10/2006	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to determine best cost effective technical solution.			\Diamond					
\dagger	ATIMS	TBD	10/2008	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to					\Diamond			
2	ATOMS	TBD	10/2006	5 - Slipped	determine best cost effective technical solution. Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to								1(111
3	ATOS	TBD	9/2009	5 - Slipped	determine best cost effective technical solution. Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to determine best cost effective technical solution.						\Diamond		1000
4	CARDFILE		10/2008	6 - Deleted	No longer tracked as a DoD system.								
5	CTOR	TBD	10/2008	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to determine best cost effective technical solution.					\Diamond			
3	E847		10/2006	6 - Deleted	No longer tracked as a DoD system.								
+	ETOMS		10/2008	6 - Deleted	No longer tracked as a DoD system.	-							
+	GEORGE		9/2009	6 - Deleted	No longer tracked as a DoD system.	-							

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	Lanna	10007		Lanca	10040	1004:
1469	IDM		(Baseline) 9/2009	6 - Deleted	No longer tracked as a DoD system.	2005	2006	2007	2008	2009	2010	2011
1470	IDTOD		9/2009	6 - Deleted	No longer tracked as a DoD system.							
1471	JCALS	TBD	10/2008	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to				\Diamond	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1(1111111
1472	LDBMS		10/2006	6 - Deleted	determine best cost effective technical solution. No longer tracked as a DoD system.							
1473	LIMITS	TBD	10/2008	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to				$\langle \rangle_{i}$,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.(
474	PTOWS	TBD	9/2009	5 - Slipped	determine best cost effective technical solution. Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to					Ç _{ill}		
1475	SATODS	TBD	9/2009	5 - Slipped	determine best cost effective technical solution. Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to determine best cost effective technical solution.					Ç _{ill}		
1476	TDMS	TBD	10/2008	5 - Slipped	Legacy system migrations are dependent on program milestones; ETIMS is undergoing full program review to determine best cost effective technical solution.				\Diamond			
1477	TODS		10/2008	6 - Deleted	No longer tracked as a DoD system.							
478	TOMART		10/2006	6 - Deleted	No longer tracked as a DoD system.							
1479	TOMCOP		10/2006	6 - Deleted	No longer tracked as a DoD system.							
1480	FIRST Financial Information Resource System	9/2011	9/2011					1			1	\pm
1481	Key Milestones:	9/2010	9/2010					:			$\overline{}$	
482	Milestone B	3/2001	3/2001	1 - Met								
483	Complete BF Spiral 2 (Cost Modeling/Force Structure Interfaces)	9/2006		3 - On Track				9/2006				
484	Milestone C	5/2007	5/2007	3 - On Track					07			
485	IOC	9/2007	9/2007	3 - On Track					/2007			
486	FOC	9/2010	9/2010	3 - On Track							\wedge	9/201
1487	Legacy Systems migrating to FIRST	9/2011	9/2011									_
1488	ABIDES (SPA)	3/2009	3/2009			⊣ `	1			3/200	9	
1489	ABIDES (SPC)	3/2009							3/:	31 3/31		
490	ABSS		7/2008	6 - Deleted	Subsumed into DEAMS AF.					1		
1491	CBAS II		5/2006	6 - Deleted	Subsumed into AFM.							
1492	CMS	3/2007	3/2007					<>> 3/2007				
1493	MicroBAS	12/2005	12/2005	1 - Met			2/2005					
1494	OARS	9/2011	9/2011			\dashv	1					
1495	PBAS	12/2005	12/2005				2/2005					
496	FM SDM Financial Management Service Delivery Model	9/2009	9/2009					1				
497	Key Milestones:	9/2009	9/2009			+	⊭===	1		<u> </u>		
1498	Center of Expertise IOC	10/2005	10/2005	1 - Met		\dashv \times	10/2005					
1499	Financial Advisor Transformation: Realign ALO/FMA	12/2005	12/2005	1 - Met			12/200	5				
1500	Financial Services Transformation: Stand-up Central Processing Center	10/2007	10/2007	3 - On Track					10/2007			
1501	FST: Enhanced Financial Advisor. Note Pending DEAMS and Senior Leader approval	9/2008	9/2008	3 - On Track						9/2008		
1502	Center of Expertise FOC	9/2008	9/2008	3 - On Track					~	9/2008		
503	FST: Stand-up Contact Center	10/2008	10/2008	3 - On Track					\Diamond	10/2008		
504	Combat Comptroller Contingency Organization FOC	9/2009	9/2009	3 - On Track		_ _				\Diamond	9/2009	
505	MPES Manpower Programming and Execution System	5/2005	5/2005									
506	Key Milestones:	5/2005	5/2005									
507	FOC	5/2005	5/2005	1 - Met			05					
508	Legacy systems migrating to MPES-DP	4/2005	4/2005									
509	MDS	4/2005	4/2005				05					
1510	NAF-T Non-Appropriated Funds (NAF) Transformation	9/2015	9/2015					-			-	

Congressional Report ETP, Appendix J: Key Milestone Plan

	1	Finish Date									
		(Baseline)			2005	2006	2007	2008	2009	2010	201
Key Milestones	9/2015										
Interface with IBPS	3/2006		3 - On Track			3/20	1				
IOC	5/2006		3 - On Track			♦ 5/2					
Enterprise Portfolio Management	2/2007		3 - On Track				2/200	07			
Phase 1 Financial	5/2009		3 - On Track						5/2	2009	
Phase 2 Retail sales Modernization	9/2010		3 - On Track								9/20
Phase 3 Supply Chain Management	9/2015		3 - On Track								
Agile Combat Support	9/2015		3 - On Track								
Increment: Phase 1-Financial	10/2008	10/2008									
Complete AoA	6/2002	6/2002	1 - Met								
Business case	6/2002	6/2002	1 - Met								
Enterprise-wide domain architecture study	6/2003	6/2003	1 - Met								
Enterprise Portfolio Management	9/2003	9/2003	1 - Met								
Milestone A	12/2003	12/2003	1 - Met								
Acquisition of COTS Solution	3/2004	3/2004	1 - Met								
Stand up of Shared Service Center	7/2004	7/2004	1 - Met		004						
Transition Plan	6/2004	6/2004	1 - Met		04						
Milestone B	3/2005	3/2005	1 - Met		3/2005						
Milestone C	6/2005	6/2005	1 - Met		→ 6/20	105					
Interface current standard AF Services POS systems to COTS	9/2005	9/2005	1 - Met			/2 005					
Interface with DCPDS	9/2005	9/2005	1 - Met			=					
Interface with IBPS	9/2005	9/2005	1 - Met			/2 005					
Business Process Re-engineering	10/2005	10/2005	1 - Met		—	Ε					
Initial Policy	12/2005	12/2005	1 - Met			2/2005					
IOC	12/2005	12/2005	1 - Met								
Shared Service Center Fully Operational		2/2008	6 - Deleted	Reporting was overly detailed; Consolidated milestones	- Y						
F00		0/0000	C Deleted	reported above in MS Phase 1 Financial.	_						
FOC		9/2008	6 - Deleted								
Final Policy Implemented		9/2008	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
Agile Combat Support		10/2008	6 - Deleted		_						
				reported above in MS Phase 1 Financial.							
Global Services		10/2008	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
Informed Decision-Making Capabilities		10/2008	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
Loop huginoss/information processing		10/2002	6 Deleted	reported above in MS Phase 1 Financial.	_						
Lean business/information processing		10/2008	b - Deleted	reporting was overly detailed; Consolidated milestones reported above in MS Phase 1 Financial.							
Increment: Phase 2-POS Modernization	9/2010	9/2010					1	-			J
Milestone C	6/2005	6/2005	1 - Met			105					
Business case		9/2006	6 - Deleted	Reporting was overly detailed; Consolidated milestones	Ť						
Initial Policy		3/2007	6 - Deleted		-						
<u> </u>				reported above in MS Phase 2 Retail sales Modernization.							
Business Process Re-engineering		3/2007	6 - Deleted								
Enterprise-wide domain architecture study		3/2007	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
Transition Plan		6/0007	6 D-1-4-4	reported above in MS Phase 2 Retail sales Modernization.	_						
Transition Pian		6/2007	6 - Deleted								
FOC		9/2010	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
Agile Combat Support		9/2010	6 - Deleted		_						
			0 - Deleted	reported above in MS Phase 2 Retail sales Modernization.							
Final Policy Implemented		9/2010	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
	Phase 2 Retail sales Modernization Phase 3 Supply Chain Management Agile Combat Support Increment: Phase 1-Financial Complete AoA Business case Enterprise-wide domain architecture study Enterprise Portfolio Management Milestone A Acquisition of COTS Solution Stand up of Shared Service Center Transition Plan Milestone B Milestone C Interface current standard AF Services POS systems to COTS Interface with IBPS Business Process Re-engineering Initial Policy IOC Shared Service Center Fully Operational FOC Final Policy Implemented Agile Combat Support Global Services Informed Decision-Making Capabilities Lean business/information processing Increment: Phase 2-POS Modernization Milestone C Business case Initial Policy Business Process Re-engineering Enterprise-wide domain architecture study Transition Plan FOC Agile Combat Support	Phase 2 Retail sales Modernization Phase 3 Supply Chain Management Agile Combat Support Increment: Phase 1-Financial Complete AoA Business case 6/2002 Enterprise-wide domain architecture study Enterprise Portfolio Management 9/2003 Milestone A Acquisition of COTS Solution Stand up of Shared Service Center 7/2004 Transition Plan Milestone B Milestone C Interface with IBPS Business Process Re-engineering Informed Decision-Making Capabilities Lean business/information processing Increment: Phase 2-POS Modernization FOC Agile Combat Support Enterprise-wide domain architecture study Enterprise-wide domain architecture study 9/2015 Interface with IBPS 9/2005 Interface with IBPS 9/2005 Interface with IBPS 9/2005 Interface with IBPS 9/2005 Business Process Re-engineering 10/2005 Intital Policy 12/2005 Intital Policy 12/2005 Shared Service Center Fully Operational FOC Final Policy Implemented Agile Combat Support Global Services Informed Decision-Making Capabilities Lean business/information processing Increment: Phase 2-POS Modernization 9/2010 Milestone C Business case Initial Policy Business Process Re-engineering Enterprise-wide domain architecture study Transition Plan FOC Agile Combat Support	Phase 2 Retail sales Modernization 9/2010 Phase 3 Supply Chain Management 9/2015 Agile Combat Support 9/2015 Increment: Phase 1-Financial 10/2008 Complete AoA 6/2002 6/2002 Business case 6/2002 6/2002 Enterprise-wide domain architecture study 6/2003 6/2003 Enterprise-Portfolio Management 9/2003 9/2003 Milestone A 12/2003 12/2003 Acquisition of COTS Solution 3/2004 3/2004 Stand up of Shared Service Center 7/2004 7/2004 Transition Plan 6/2004 6/2004 Milestone B 3/2005 3/2005 Milestone C 6/2005 6/2005 Interface with DCPDS 9/2005 9/2005 Interface with IBPS 9/2005 9/2005 Business Process Re-engineering 10/2005 10/2005 Initial Policy 12/2005 12/2005 Inco 12/2005 12/2005 Shared Service Center Fully Operational 9/2008	Phase 2 Retail sales Modernization Phase 3 Supply Chain Management Agile Combal Support Increment: Phase 1-Financial Complete AoA 6/2002 6/2002 1 - Met Business case 6/2002 6/2002 1 - Met Complete AoA 6/2003 6/2003 1 - Met Enterprise-wide domain architecture study 6/2003 6/2003 1 - Met Complete Portolio Management 9/2003 9/2003 1 - Met Enterprise Portfolio Management 9/2003 1 - Met Milestone A 1/2003 1/2003 1 - Met Stand up of COTS Solution 9/2004 1 - Met Stand up of Shared Service Center 9/2004 1 - Met Stand up of Shared Service Center 9/2004 1 - Met Milestone B 9/2005 9/2006 1 - Met Milestone B 9/2005 9/2005 1 - Met Interface current standard AF Services POS systems to COTS 9/2005 9/2005 1 - Met Interface with DCPDS Interface with BPS 9/2005 9/2005 1 - Met Business Process Re-engineering 10/2005 10/2005 11/200	Phase 3 Retail sales Modernization	Phase 2 Real alserie Medernization	Phase 3 Retail satisfies Modernization	Phase 3 Retail asides Modernization 92015 3 - On Track A Plance Acceptance 19205 3 - On Track A 9,016 Cornellad Support 92015 3 - On Track A 9,016 Cornelad Support 192068 192068 1 - Med 192068 1 - Med 192069 1 - Med	Phase 2 Retal sales Modernazation 9:0215 Ayle Combat Support 9:0215 Ayle Combat Support 9:0215 Ayle Combat Support 9:0215 Ayle Combat Support 9:0215 Complete Ava. 6:0222 Complete Ava. 6:02222 Complete Ava. 6:02222 Complete Ava. 6:02222 Com	Phase 2 Retail sales Modernization	Piess 2 Roal is alles Modernazion 92/10 3 - On Track 1909 3 - On Track 1909

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	12000	2007	12000	2000	2040	12044
553	Global Services		(Baseline) 9/2010	6 - Deleted	Reporting was overly detailed; Consolidated milestones	2005	2006	2007	2008	2009	2010	2011
554	Informed Decision-Making Capabilities		9/2010	6 - Deleted	reported above in MS Phase 2 Retail sales Modernization. Reporting was overly detailed; Consolidated milestones							
555	Lean business/information processing		9/2010	6 - Deleted	reported above in MS Phase 2 Retail sales Modernization. Reporting was overly detailed; Consolidated milestones							
556	Enterprise Portfolio Management		9/2010	6 - Deleted	reported above in MS Phase 2 Retail sales Modernization. Reporting was overly detailed; Consolidated milestones							
1557	Increment: Phase 3-Supply Chain Mgmt	9/2015	9/2015		reported above in MS Phase 2 Retail sales Modernization.	-						
558	Business case		9/2006	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \					
559	Enterprise-wide domain architecture study		3/2007	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
560	Business Process Re-engineering		9/2009	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
561	Transition Plan		6/2009	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
562	Initial Policy		9/2009	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
563	Global Services		9/2015	6 - Deleted	Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
564	Informed Decision-Making Capabilities		9/2015	6 - Deleted	Reported above in MS Phase 3 Supply Chain Management. Reporting was overly detailed; Consolidated milestones reported above in MS Phase 3 Supply Chain Management.							
565	Lean business/information processing		9/2015	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
566	Enterprise Portfolio Management		9/2015	6 - Deleted	reported above in MS Phase 3 Supply Chain Management. Reporting was overly detailed; Consolidated milestones							
567	Agile Combat Support		9/2015	6 - Deleted	reported above in MS Phase 3 Supply Chain Management. Reporting was overly detailed; Consolidated milestones							
568	FOC		9/2015	6 - Deleted	reported above in MS Phase 3 Supply Chain Management. Reporting was overly detailed; Consolidated milestones							
569	Final Policy Implemented		9/2015	6 - Deleted	reported above in MS Phase 3 Supply Chain Management. Reporting was overly detailed; Consolidated milestones							
570	Increment: Phase 4-CRM	9/2015	9/2015		reported above in MS Phase 3 Supply Chain Management.			<u> </u>	<u> </u>			
571	Transition Plan		6/2006	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
572	Business case		9/2006	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones reported above under key milestones.							
573	Enterprise-wide domain architecture study		3/2007	6 - Deleted	Reported above under key milestones. Reporting was overly detailed; Consolidated milestones reported above under key milestones.							
574	Initial Policy		9/2010	6 - Deleted	Reported above under key milestones. Reporting was overly detailed; Consolidated milestones reported above under key milestones.							
575	Business Process Re-engineering		9/2010	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
576	FOC		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones							
577	Final Policy Implemented		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones reported above under key milestones.							
578	Agile Combat Support		9/2015	6 - Deleted	Reporting was overly detailed; Consolidated milestones							
579	Enterprise Portfolio Management		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones							
580	Global Services		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones							
581	Informed Decision-Making Capabilities		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones							
582	Lean business/information processing		9/2015	6 - Deleted	reported above under key milestones. Reporting was overly detailed; Consolidated milestones							
583	Legacy Systems migrating to NAF-T	5/2009	11/2008		reported above under key milestones.							
584	NAFMIS	5/2009	11/2008	5 - Slipped	Migration slipped due to extended start date of deployment. Deployment start date was 12/2005 and now delayed to 05/2006 due to non-programmatic funding cuts in FY05 and FY06 which required to configure the COTS solution.				<	5/2	2009	
585	FAS	5/2009	11/2008	5 - Slipped	Migration slipped due to extended start date of deployment. Deployment start date was 12/2005 and now delayed to 05/2006 due to non-programmatic funding cuts in FY05 and FY06 which required to configure the COTS solution.				<	5/2	2009	
586	OSMP Operational Support Modernization Program	4/2007	4/2007					+				
587	Key Milestones:	4/2007	4/2007					Ť				

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	12006	2007	12008	2000	2010	2011
1588	Governance	2/2004	(Baseline) 2/2004	1 - Met	1	2005	2006	2007	2008	2009	12010	12011
1589	Process direction	5/2004	5/2004	1 - Met		4						
1590	CONOPS Definition	5/2004	5/2004	1 - Met		4						
1591	OS Enterprise Architecture V3	4/2005	4/2005	1 - Met			05					
1592	Enterprise Strategy	5/2005	5/2005	1 - Met			1 8					
1593	Enterprise Portfolio Mgmt	4/2006	10/2005		Portfolio Management Value Stream Analysis (VSA) event was delayed to Jan 2006; replanning in progress to coordinate with AFSO21 initiative.	\ \cdot\	1 1 2	006				
594	Change Mgmt Plan / Communications	12/2005	12/2005	1 - Met		1	^ 2/2005					
95	CONOPS Integration	3/2006	3/2006	3 - On Track			× ⟨> 3/200)6				
596	Enterprise Transformation Metrics	3/2006	3/2006	3 - On Track			3/200)6				
97	Integrated VSA	4/2006	4/2006	3 - On Track			4/20	06				
98	Integrated AF Transformation	10/2006	10/2006	3 - On Track				10/2006				
599	Capabilities based transformation budgeting	3/2007	3/2007	3 - On Track			ii ~	♦ 3/200	7			
600	Doctrine Integration	3/2007	3/2007	3 - On Track				3/200	7			
601	Int. Re-Engineering + I-CRRA	4/2007	4/2007	3 - On Track				4/200				
602	Integrated Architecture V5	4/2007	4/2007	3 - On Track				× 4/200)7			
603	Pers Trans Personnel Transformation	9/2006	9/2006				##\(\)) ~				
604	Key Milestones:	9/2006	9/2006)				
605	ADM Force Development Tool	9/2006					1	9/2006				
606	Increment: AF Military Uniques to DIMHRS		9/2006	6 - Deleted								
607	Consolidated Contact Center-Spiral 1		3/2006	6 - Deleted	AF is in the process of evaluating DIMHRS for AF usage; will							
808	Milestone B		3/2006	6 - Deleted	report to DBSMC in March. AF is in the process of evaluating DIMHRS for AF usage; will							
609	Consolidated Contact Center-Spiral 2		6/2006	6 - Deleted	report to DBSMC in March. AF is in the process of evaluating DIMHRS for AF usage; will report to DBSMC in March.							
610	Consolidated Contact Center-Spiral 3		9/2006	6 - Deleted	AF is in the process of evaluating DIMHRS for AF usage; will report to DBSMC in March.							
311	Increment: AF Civilian Uniques to DCPDS	8/2004	8/2004									
12	IOC	3/2002	3/2002	1 - Met								
13	FOC	8/2004	8/2004	1 - Met		2004						
614	Increment: Military Personnel Data System	8/2006	7/2001									
315	IOC	6/2001	6/2001	1 - Met								
16	FOC	7/2001	7/2001	1 - Met								
17	PSD Active Duty Military Capability Spiral 1	3/2006		3 - On Track			3/20	06				
618	Results of AF DIMHRS Go Forward Assessment to be briefed to DBSMC	3/2006		3 - On Track	Renamed: milestone originally stated as "AF specifics to DIMHRS Milestone B"		3/20					
619	AFKS interface with MILPDS	8/2006	40/0000	3 - On Track		1		8/2006	<u> </u>	<u> </u>		
620	PM&O (CCAR & SMART) Program Management and Oversight	12/2008	12/2008			1 1/4				4		
621	Key Milestones:	12/2008	12/2008	4 14-4			T			/		
522	IRSS on NIPRNET (GCSS)	7/2005	7/2005	1 - Met			1 1					
323	IRSS AFROCC, JROC Integration	3/2006	3/2006	3 - On Track		-	3/200	ь				
324	IRSS Workflow and Financial Data Import	3/2008	40/0000	3 - On Track	Interior will not a section of the last Concentration of the concentrati	-			3/20	บช		
625 626	SMART data feed to DAMIR SMART/CCaR/IDECS linked		12/2006 12/2007	6 - Deleted	Interim milestones too detailed; See SMART capability milestone. Interim milestones too detailed; See SMART capability							
					milestone.							
627	SMART evolved to Acq Portal	12/2008	12/2008	3 - On Track					(12/2008		
528	PRIDE functionality to the Portal	12/2008	12/2008	3 - On Track					(12/200	3	
329	Legacy systems migrating to (CCAR & SMART)	9/2006										
630	SPOMIS	9/2005		1 - Met		•	9/2 005					
31	AF-SIL	9/2006						9/2006				
632	Sourcing Sourcing	12/2008	12/2007			1		Ľ.				

ID	Name	Finish	Sept 2005 Finish Date	Milestone Status	Explanation	2005	2000	10007	looos	lacco	10010	100:
633	Key Milestones:	12/2008	(Baseline) 12/2007			2005	2006	2007	2008	2009	2010	201
634	CARS (J001) replaced by FPDS-NG	10/2006	10/2005	2 - Not Met	Delay in FPDS-NG; Adjust migration plan to new schedule of FPDS-NG (DoD initiative).			10/200	6	min		
1635	AFWAY upgrade to AFeBuy	8/2008	8/2006	5 - Slipped	Delay in certification under NDAA; Obtain certification of AFWAY and resume development.		\Diamond			8/2008		
1636	ACPS replaced by SPS V 4.2.3	3/2008	3/2007	5 - Slipped	Delays in SPS V4.2.3; Adjust migration plan to new schedule of SPS (DoD).			₩	🔝 3	3/2008		
637	ConWrite replaced by SPS V 4.2.3	12/2008	12/2007	5 - Slipped	Delays in SPS V4.2.3; Adjust migration plan to new schedule of SPS (DoD).				$\langle \rangle$	12/20	08	
638	Legacy systems migrating to Sourcing	12/2008						Ļ				
639	ACPS	3/2008							3 /	2008		
640	ConWrite	12/2008								12/200	8	
641	CARS (J001)	10/2006]		10/200	3			
642	T&E (CSE) Test and Evaluation	5/2006	8/2005									
1643	Key Milestones:	8/2005	8/2005				ľ					
1644	AFMC selection of preferred modules	8/2005	8/2005	1 - Met		♦ 8/2	205					
1645	Legacy systems migrating to (CSE)	5/2006				1 1						
1646	ESS	5/2006					5/2	006				
647	DLA	9/2011						1			-	-
648	BSM Business Systems Modernization	12/2006	9/2006					$\dot{\Box}$				
649	Key Milestones:	12/2006	9/2006				- "					
650	Milestone 0	12/1999	12/1999	1 - Met		1	100	n/				
651	Complete AoA	2/2000	2/2000	1 - Met								
652	Milestone I/II	8/2000	8/2000	1 - Met								
653	Increment: Release 1.0	8/2002	8/2002									
654	Milestone C	8/2002	8/2002	1 - Met								
655	Increment: Release 2.0	1/2005	1/2005									
656	IOC	1/2005	1/2005	1 - Met		1/2005						
657	Increment: Release 2.2	7/2006	9/2006			1,2003						
1658	Full-Rate Production Decision Review (FRPDR)	7/2006	12/2005	2 - Not Met	BSM Release 2.2 full operational testing will be conducted			7/2006				
.000	Tall Nate Treatment Decision Nettern (TN Dity	772000	12/2000	2 Not wet	during June-July 2006. This date allows sufficient time for both stabilizing Release 2.2 and moving sufficient NSNs and users into BSM so the release can be tested.		i min	7/2000				
1659	Increment: Release 2.2.1	12/2006			Release 2.2.1 revises the existing functionality in BSM for Medical Army Single Stock Fund			$\stackrel{\rightarrow}{\nearrow}$				
1660	DPMS interface with BSM	12/2005		1 - Met			12/200	5				
661	Revise the existing functionality in BSM for Medical Army Single Str	9/2006						9/2006				
1662	FOC	12/2006	9/2006	5 - Slipped	BSM Release 2.2 full operational testing will be conducted during June-July 2006. This date allows sufficient time for both stabilizing Release 2.2 and moving sufficient NSNs and users into BSM so the release can be tested.			12/2	006			
1663	Legacy Systems migrating to BSM	9/2006	9/2006]				
664	DISMS	1/2005	1/2005	1 - Met		1/2005						
665	SAMMS	9/2006	9/2006			1	\Diamond	9/2006				
666	BSM-Energy Business Systems Modernization - Energy	6/2007	6/2007				Ť					
667	Key Milestones:	6/2007	6/2007					Ť				
668	Milestone 0/I/II	11/1995	11/1995	1 - Met				Ĭ				
669	Base Level Operations - FOC	9/2001	9/2001	1 - Met		1						
670	Bulk Enterprise Level Operations - FOC	4/2003	4/2003	1 - Met		1						
671	FOC	6/2007	6/2007	3 - On Track				\wedge	6/2007			
672	Increment: Base Level Operations	1/1997	1/1997									
1673	Milestone IIIa Base Level Operations	1/1997	1/1997	1 - Met								
1674	Increment: CONUS Bulk	5/2002	5/2002				Í					